

LONG RANGE TRANSPORTATION PLAN UPDATE (to the year 2030)



December 2003



PREPARED FOR:

The Metropolitan Planning Organization for the Miami Urbanized Areas

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I. INTRODUCTION

The Metropolitan Planning Organization (MPO) for the Miami Urbanized Area in cooperation with the Florida Department of Transportation (FDOT) District VI and other State and local agencies are in the process of updating Miami-Dade County's Long Range Transportation Plan. This update will extend the horizon year for the Plan to the Year 2030. This update is being undertaken in accordance with the requirements of the most recent federal transportation legislation, the Transportation Equity Act for the Twenty-First Century (TEA-21) and the Florida Statutes pertaining to transportation planning (Chapter 341, F.S.).

The Long Range Transportation Plan Update to the Year 2030 (2030 Plan Update) includes a number of technical elements that are oriented toward estimating the future highways and public transportation demand for facilities within Miami-Dade County. Financial resources that are likely to be available throughout the planning horizons to implement the improvements will be identified. Also, interim five-year plan elements to accomplish the overall twenty-six year plan will be developed. A planning effort of this magnitude requires a comprehensive and proactive approach to communicating information about the 2030 Plan Update development process as well as providing sufficient and effective opportunities for public comments to be obtained about the 2030 Plan Update and its elements.

The MPO is committed to assure that opportunities for public involvement are available throughout the duration of the project for other public agencies, stakeholders, property owners, business interests, community groups, environmental agencies and the general public to influence the outcomes of this study. It is the intention of the MPO to assure that open, frequent, and effective public participation activities are offered during the project and that the project team considers the input obtained from the public in developing the 2030 Plan Update.

This Public Involvement Program (PIP) will identify the specific mechanisms that are available to any interested individuals and groups to participate in the planning process. It will also identify the methods of project coordination that will be employed with business and community groups, public organizations, elected and appointed officials and agencies having jurisdictional responsibilities over planning and transportation issues. A schedule of major public involvement events is included.

Responsive public involvement programs anticipate change and revisions as progress is made with the project. It is the intent of the MPO to refine and amend this PIP as issues evolve throughout the study. New stakeholders or community groups may need to be added and included in the coordination meetings. New methods of handling interagency coordination may need to be developed. This document will be updated, as needed, to account for these situations during the study period.

II. STUDY SCOPES AND LOCATION

The 2030 Plan Update will cover the entire Miami-Dade County area as well as address inter-county transportation issues affecting Broward and Monroe Counties. The scope of the 2030 Plan Update will include freeway and arterial street systems, bus and rail transit services, transportation demand management, transportation system management, and intelligent transportation systems (ITS) aspects. In addition to the technical transportation and financial analysis associated with the 2030 Plan Update, the project will address community goals, objectives, and policies to guide the development of transportation systems in Miami-Dade County. The 2030 Plan Update will also address air quality issues related to transportation. The following major 2030 Plan Update tasks will be completed during the study period:

- Public Involvement
- Data Compilation, Development, and Review
- > Financial Resource Analysis
- Plan Development
- Air Quality
- Project Management

The technical steering committee is comprised of staff from the various entities represented on the Transportation Planning Council (TPC), as well as members of the consultant team. The various public involvement activities are shared among these key groups. Details on the responsibility areas are provided in this document.

III. PUBLIC INVOLVEMENT GOALS AND OBJECTIVES

In order to achieve the 2030 Plan Update goals, objectives, and policies, an effective framework for public involvement must be maintained. The overall goal of the PIP is to achieve a mutual understanding about project issues so that consensus-building can occur among all concerned stakeholders involved in and affected by the 2030 Plan Update. The following special public involvement goals are suggested to guide the consensus-building process:

Goal 1: Provide sufficient opportunities of various types for stakeholders to participate in the project and provide input.

Objectives: Facilitate an active role for citizens in the planning process at key decision points throughout the study period. Minimize misinformation and is understanding through accurate and two-way public communication and active listening.

Strive for consensus on project decisions, products, and recommendations.

Goal 2: Promote effective intergovernmental coordination.

Objectives: Identify and provide information linkages to crucial community interests.

Build credibility and support for the study process and foster an attitude of cooperation.

Inform project participants in order to provide a working knowledge of transportation, land use, and community development concepts.

Goal 3: Present public information in a clear, concise, and understanding format.

Objectives: Minimize the use of technical jargon in public informational materials and presentations.

Encourage the use of effective graphics to illustrate project concepts.

Provide opportunities for one-on-one discussions with knowledgeable project personnel to answer specific questions about the project and address community concerns.

IV. PUBLIC INVOLVEMENT APPROACH AND ORGANIZATION

In order to assure that a positive, constructive, and cooperative environment is created for public involvement and interagency coordination, a detailed program of activities has been established. This will assure that frequent and effective opportunities are available for the public to voice their interests and concerns about the 2030 Plan Update.

Figure 1 illustrates the organization of the various elements of the MPO structure, including the MPO Governing Board, the MPO Secretariat, the Transportation Planning Council, the Citizens' Transportation Advisory Committee, and the various technical working groups. **Figure 2** shows the major elements of the overall public involvement process for the 2030 Plan Update, including public input, technical input, and interagency coordination and how they relate to the management of the study.

Table 1 provides a brief summary of the three main groups of stakeholders, the agencies and organizations at the local and regional, state, and federal level that will be involved in the planning process. These agencies, groups, and their individual representatives will be contacted at the onset of the development of the 2030 Plan Update and will be kept informed throughout the course of the project to assure that their input is incorporated into the planning process. As other concerned individuals or groups are identified during this project, they will also be listed and contacted. The MPO's current mailing list of elected officials, committee members, and interested individual and groups will be used as the mail database of project stakeholders for the 2030 Plan Update. To assure compliance with Title VI of the U.S. Civil Rights Act of 1964, as supplemented by Title VIII of the Civil Rights Act of 1968, minority groups will be identified as an element of the concerned public. The application and implementation of involvement techniques will be fully described in the public involvement program documentation.

V. PUBLIC INVOLVEMENT TECHNIQUES AND DOCUMENTATION

The development of the 2030 Plan Update for the Miami Urbanized Area will include a continuing public awareness program to ensure that federal, state, regional, and local officials, citizens, interested groups and organizations all have the opportunity to receive correct information concerning the purpose and need for the 2030 Plan Update and the status of the current project activities. In addition to eliminating misinformation, efforts will also focus on creating a dialogue with the public early in the project in order to incorporate public input prior to key decision-making points within the 2030 Plan Update.

Figure 1. Master Organization Chart - MPO for the Miami Urbanized Area

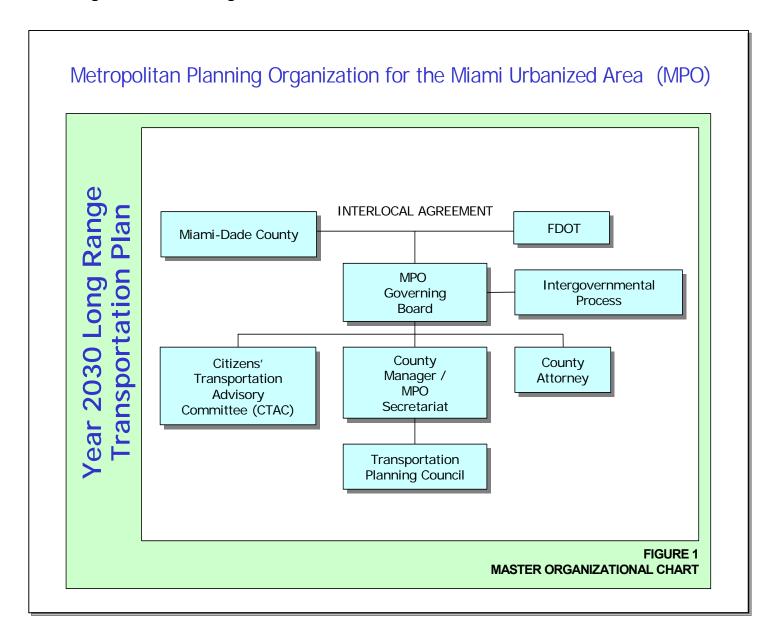


Figure 2. Public Involvement Program Organization

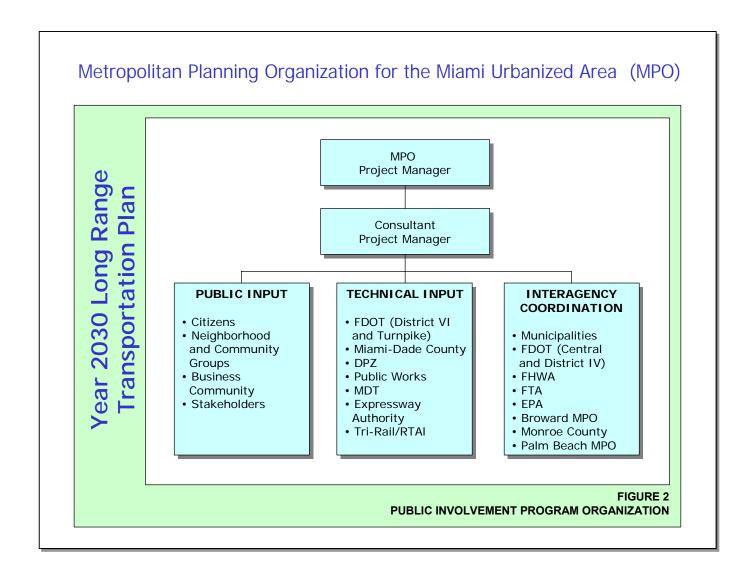


TABLE 1: STAKEHOLDERS INVOLVED IN THE 2030 PLAN UPDATE (as of 11/10/03)

Local and Regional Agencies/ Organizations	State Agencies/ Organizations	Federal Agencies/ Organizations
County Manager's Office	FDOT- District VI- Planning and Public Transportation	Federal Highway Administration (FTA)
Miami-Dade County Department of Planning And Zoning	FDOT- District VI- Environmental Management	Federal Transit Administration (FTA)
Miami-Dade County Department of Environmental Resources Management	FDOT- Florida's Turnpike Enterprise	Environmental Protection Agency (EPA)
Miami-Dade County Public Works Department	FDOT- Office Policy Planning (central office)	
Miami-Dade County School Board	FDOT- District IV	
Miami-Dade County Transit (MDT)	FL Department of Environmental Protection (DEP)	
Miami-Dade County Expressway Authority (MDX)		
Tri-County Commuter Rail Authority (Tri-Rail) / RTA		
Miami-Dade County Seaport Department		
Miami-Dade County Aviation Department		
Miami-Dade County League of Cities		
Palm Beach County Metropolitan Planning Organization (MPO)		
Broward County Metropolitan Planning Organization (MPO)		
South Florida Regional Planning Council		
Municipal governments		
Monroe and Collier Counties (adjacent counties)		
Neighborhood associations		
Freight Technical Advisory Committee		_
Community organizations (see Appendix)		

The following direct communication techniques will be employed to notify the public about the 2030 Plan Update, to inform the public about the current status of the project and future activities and to solicit public input during the study.

Contact Information

Local telephone and fax numbers for the MPO Office will be published in all documents (brochures, handouts, etc.) so that the interested parties will have the opportunity to contact the project team to ask questions or request additional information. All comments will be documented in the MPO Database. The contact information for the MPO and consultant is as follows:

For the MPO Staff:

Metropolitan Planning Organization for the Miami Urbanized Area Stephen P. Clark Center 111 N.W. First Street, Suite 910 Miami, Florida 33128 Telephone: (305) 375-4507

Fax: (305) 375-4950

► For the Consultant Team

Gannett Fleming, Inc. 7300 Corporate Center Drive, Suite 701 Miami, FL 33126 Telephone: (786) 845-9540

Fax: (786) 845-6802

Internet Addresses

The MPO Office will maintain and publish an internet address (shown below) that can be used by the public to transmit questions and comments concerning the 2030 Plan Update to the project team. All comments will be documented.

To reach the MPO Office

Please send all messages to mpo@miamidade.gov.

Countywide Mailing List

The MPO staff maintains a permanent mailing list of all elected officials, MPO committee members, federal, state, and local agencies, community groups, and individuals interested in long-range transportation planning issues in Miami-Dade County. This mailing list will be used as a basis for the dissemination of projects brochures, special notifications, and other messages that are appropriate for this group.

Long-Range Transportation Plan Steering Committee Meeting

A group of key technical staff persons from state, regional, and local agencies involved in transportation issues has been formed to guide the overall development of the 2030 Plan Update. These individuals represent the following agencies:

- Metropolitan Planning Organization for the Miami Urbanized Area Secretariat (MPO)
- ► Florida Department of Transportation District VI Office (Planning, Environmental Management, Work Program, and Turnpike)
- Miami-Dade County Public Works Department (DCPW)
- Miami-Dade County Environmental Resources Management (DERM)
- Miami-Dade County Transit Agency (MDT)
- ► Miami-Dade County Department of Planning and Zoning (DPZ)
- Broward County Metropolitan Planning Organization
- ► South Florida Regional Planning Council (SFRPC)
- ► Citizens Transportation Advisory Committee (CTAC)

Monthly meetings of the Steering Committee are planned to allow the members to monitor the progress of the 2030 Plan Update.

Citizens Transportation Advisory Committee (CTAC) Meetings

The Citizens Transportation Advisory Committee (CTAC) is a permanent committee of the MPO and is charged with providing advice and consultation to the MPO on countywide transportation matters. Typically, the CTAC meets bimonthly to discuss pertinent items of interest that are scheduled for information or action by the MPO at its upcoming meeting. A listing of all CTAC members is included in the Appendix.

It is envisioned that project briefings will be held three times with the CTAC on the 2030 Plan Update. These presentations will occur at the beginning of the study process (August 2003), at the time mobility needs and project priorities are discussed (March-April 2004), and as the Cost Feasible Plan and the interim plans are developed for adoption by the MPO (August-September, 2004). All comments provided by the CTAC concerning the 2030 Plan Update will be documented.

Transportation Planning Council (TPC) Meetings

It is envisioned that three presentations to the TPC will be made at key points in the study process to be determined by the MPO staff. A listing of the TPC membership is contained in the Appendix. All comments provided by the TPC concerning the 2030 Plan Update will be documented.

Newspaper Advertisements

Under Florida law, all public meetings and workshops must be advertised in a newspaper of general circulation so that an opportunity for the public to attend such meetings is provided. These advertisements will be used to announce the date, time, and location of specific public meetings. Special efforts will be made to make the announcement in local publications with high levels of readership in the study area. The MPO staff will be responsible for assuring that all public meetings and workshops are published in accordance with Miami-Dade County regulations and Florida law.

News Releases to Local Media

From time to time, it may be necessary for the MPO to issue a news release pertaining to the 2030 Plan Update. It will be the responsibility of the MPO staff and the County's Public Information Office to handle these releases and any inquiry from a member of the media. The consultant team will provide any technical information, which may be relevant to news releases or any question or request for information from the media. No member of the consultant team will speak to the media on behalf of Miami-Dade County or the MPO.

Documentation Process

Special emphasis will be given during the development of the 2030 Plan Update to compile and document all comments from individuals, groups, and agencies concerning the 2030 Plan Update into the MPO Database. These comments will be summarized in hard copy and electronic file formats for future use by the MPO and FDOT. The date, forum, name of the commenter, organizational affiliation, and substance of the comment will be documented. A summary of the disposition of all comments will be provided for the project records.

Accommodations for the Disabled

The MPO will encourage participation in the 2030 Plan Update by disabled individuals by providing special accommodations. All public workshops and the public hearings will be held in buildings that are physically accessible to the disabled. All meeting announcements will include information directing any disabled individuals that need special accommodation to participate in the public meetings to call the MPO Office for assistance. The MPO is working with the County's ADA Coordination Office to make all project information as accessible as possible.

Multi-lingual written materials, project brochures, and graphic displays

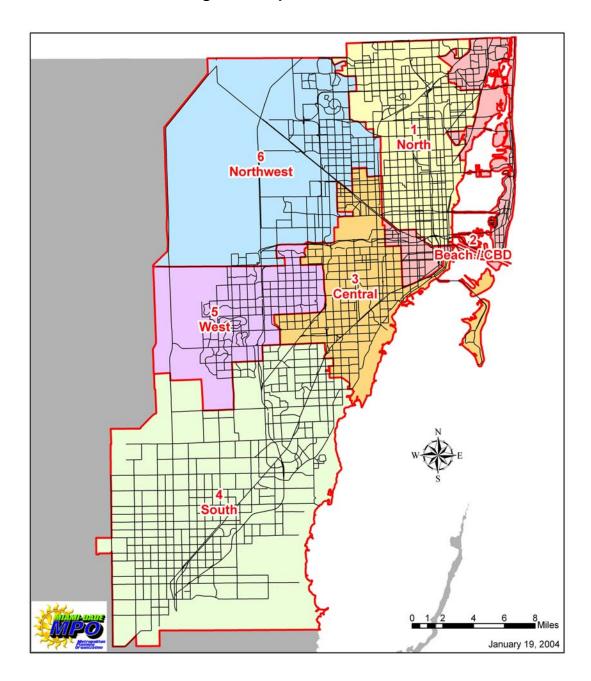
Written materials and graphic displays with easy-to-understand text, maps, photographs, and other media will be used to convey technical information in clear terms to the general public concerning the project. Special attention will focus on translating technical jargon into language that can be understood by the citizenry. Large-size, colorful graphics, and maps will be used during public meetings to facilitate the public's understanding of the 2030 Plan Update and its issues.

Brochures will be developed at key points in the project. Over 1,000 brochures will be printed and distributed. The first brochure will serve to "kick off" the project and explain the purpose and importance of the 2030 Plan Update, and how to get involved. This brochure will be produced in English, Spanish and Creole and will be distributed in early 2004.

The second brochure will explain the future socio-economic (population and employment) conditions that are expected in the Year 2030, Miami-Dade County's associated travel needs within the 26-year horizon, and the potential opportunities to improve the County's highway and public transportation system to meet those needs. This brochure will also announce the date, time, and location of the community workshops that will be held throughout the County to obtain public input on the 2030 Plan Update. This brochure will be countywide and produced in English, Spanish, and Creole. Its planned distribution is expected in the summer of 2004.

Individual planning area brochures will be produced for the six planning areas including: North, Northwest, Beach/CBD, Central, West and South as shown in **Figure 3**. The North, CBD/Beach, and South will be produced in all three languages. Northwest, West and Central will be produced in English and Spanish.

Figure 3. Miami-Dade Planning Area Map



The third brochure will summarize the findings of the study process and the public workshops and will identify the final recommendations for the 2030 Plan Update. This brochure will be used after the 2030 Plan Update is completed to document the final plan development process. This brochure will be processed in English and Spanish and may be used as an insert for the **Miami Herald** and **El Nuevo Herald** newspapers.

Environmental Justice / Title VI

The Transportation Equity Act for the Twenty-first Century (TEA-21) defines the traditionally underserved as "...including, but not limited to, low-income and minority households." Special outreach efforts will be made to the traditionally underserved population groups. These special efforts will attempt to encourage participation and input from the traditionally underserved population groups including minorities, senior citizens, low income, non-English speaking, and illiterate. Three to six community workshops (below) will be held throughout Miami-Dade County in locations convenient to traditionally underserved populations.

Community Workshops

A series of six community workshops will be held in the summer of 2004 at the time when the Plan's goals, objectives, policies, and the technical information concerning the future travel needs, project costs, and priorities are available for discussion by the public. Some of the workshops will be scheduled during the daytime hours and some in the evening hours to assure that the maximum opportunity for participants to attend is provided. Project staff from the consultant team and the MPO staff will be available to explain the 2030 Plan Update, its issues and implications as well as answer questions from attendees. All public comments will be documented.

"Piggyback" and "On Call" Presentations

One of the most effective techniques that the MPO has used for disseminating project information is "piggybacking" on the meeting agendas of other organizations such as homeowner associations and chamber of commerce committee meetings. This has proven beneficial in the sense that the attendees are already assembled to conduct directly or indirectly-related business. This technique is in contrast to the traditional technique of setting up workshops in shopping areas where people are already present but to conduct other business, or evening workshops in school auditoriums which require the citizens to make a special trip to attend/participate.

From time to time, a community group or organization may express special interests in the 2030 Plan Update activities. In the event there is desire for a representative of the project team to discuss the 2030 Plan Update with a group, the MPO staff will be responsible for attending the meeting and presenting the information. The consultant team will assist the MPO staff in providing information and materials for the meeting.

MPO Public Hearing

Near the end of the 2030 Plan Update development process, a public hearing will be held at a regular scheduled meeting of the MPO to meet the federal and state

transportation planning requirements. This public hearing will be advertised and the 2030 Plan Update documents will be available for inspection by the public. It is envisioned that the public hearing for the 2030 Plan Update adoption will be held in the October-November 2004 timeframe.

Additional Activities

The MPO has researched and developed several additional activities to increase public participation in the 2030 Plan Update. These innovative activities include presenting the information to locations where people gather and distributing information through new channels. These proposed additional activities may include the following:

Community Outreach Events

The MPO may identify locations where the people gather such as supermarkets, malls, local sporting events, and cultural events to generate additional public participation without requesting them to take time out of their busy schedules or to make an additional trip. The MPO would secure the booth and the consultant will assist the MPO staff in providing information and materials.

The MPO Public Involvement Office (PIO) is focusing its efforts and attention on reaching out to the public to receive their input regarding Miami-Dade County's transportation system. To effectively communicate with all communities in the County, Project ANA, a community outreach program, has been designed with the following focus:

- create AWARENESS of alternative transportation.
- ▶ find out what the citizens' **NEEDS** are
- ▶ show citizens how **ACCESSIBLE** transportation can be

The PIO attends 24 events per year targeting citizens, businesses, students, and religious audiences. Long range transportation plan information is distributed and comments are collected at each event.

Through Project ANA, the PIO plans to increase citizens' knowledge of the MPO and receive input into the transportation system with hopes to improve the current system thereby reducing traffic, improving air quality, and decreasing road rage events. In addition, Project ANA will increase the amount of information to increase the people's education level which will ultimately result in a better, more effective transportation system in Miami-Dade County.

2030 LRTP Update Website

The MPO will dedicate a section of their website exclusively for the 2030 Plan Update that will provide both written and visual information. The 2030 Plan Update section will contain up-to-date progress of the project including meeting

agendas, meeting summaries, and maps. The public will also be able to provide comments on the 2030 Plan Update to the MPO that will be documented in the MPO database.

Miami-Dade County Schools

The MPO may integrate the school educational system into the informational process by distributing information on the 2030 Plan Update through the school system in hopes that the information will transcend from the school to the home.

Miami-Dade County Library

The Library System prints several thousand bookmarkers that are distributed to library users and to public schools. General tips of safety and educational information are usually included on many of these bookmarkers. The MPO may explore adding information on the 2030 Plan Update to these bookmarkers, as well as the distribution of brochures and traveling display boards in areas where meetings are being held.

Video Kiosks

A mobile video relating information on the 2030 Plan Update may be set up in television layout or as a PowerPoint presentation in various locations throughout the County including libraries, lobbies of government buildings, and the airport.

Interactive Town Hall Meeting

Interactive television helps people grasp a planning concept, understand complex programs, and absorb large amounts of information quickly. This approach would include a television broadcast with telephone numbers or e-mail addresses to use in responding in real time during the telecast. Project staff would be available to answer questions. The CTAC may host a Town Hall Meeting in the Commission Chambers that would allow the general public to comment via e-mail, fax, telephone, or in person. This meeting may be held in conjunction with the public comment period on the draft Transportation Improvement Program (TIP).

MPO Newsletters

A featured article on the 2030 Plan Update may be published in the MPO Quarterly Report. Information on the 2030 Plan Update may also be included in the MPO Annual Newsletter Report which is inserted into the Miami Herald, El Nuevo Herald, Miami Times and New Times.

VI. SCHEDULE OF PUBLIC INVOLVEMENT EVENTS AND ACTIVITIES

There are a number of scheduled opportunities for the public to participate in the development of the 2030 Plan Update. **Table 2** identifies the public involvement opportunities by task and **Table 3** identifies these opportunities in chronological order from the start of the project in May 2003 through the planned completion of the project in December 2004.

VII. PUBLIC INVOLVEMENT PLAN REVISIONS

Throughout the project, there may be a need to amend or revise portions of this Public Involvement Program to respond to the changing needs of the MPO, its committees, or the general public. In the event substantial changes are needed to this Program, the revisions will be specified in an amendment to this document.

VIII. EVALUATION PROCESS

The MPO has implemented an evaluation process to ensure the recommended Public Involvement Goal is met. Performance indicators have been developed and are applied to all MPO Required Work Products, such as the development of the long range transportation plan. These evaluations of MPO Required Work Products are based on the five components of the Public Involvement Goal including:

- Public Involvement is Proactive,
- Complete Information is available to the public,
- Information is made available in a timely manner,
- The Public has full access to key decisions and processes and,
- Involvement commences early and is continuing.

Figure 4 depicts the required evaluation of MPO Required Work Products upon completion.

Figure 4. Required Work Program Evaluation Form

Miami-Dade Metropolitan Planning Organization Public Involvement Development Required Work Program

<u> 11P </u>		Date PIP Prepared:
<u>UPWF</u>		Prepared by
<u>LRTP</u>		
Goal:	Public Involvement Program is Proactive	
A.	Identify Project Stakeholders	Prior Participation (Y/N)
Citizer	ns Transportation Advisory Committee (CTC)	Yes
	-	
Goal:	Complete Information is Available to the Pu	blic
A. B. C. D.	Distribute information at each project milesto Make information available in alternative form Make information available in English, Spanis Prepare a comment card for distribution a available to identify project understanding.	nats within 5-days of a request. sh (and Creole when needed).
Goal:	Information is Made Available in a Timely N	anner
A.	Identify Project Milestones	Date
1		
	Action	

В.	Identify date 30 days prior to milestone at which time information will be available to all
	stakeholders.
	Project Milestones Public Involvement Tools Utilized
	1
	2
	3
	4
	5
_	
C.	Identify stakeholders that are targeted by each tool.
	Public involvement tools utilized Stakeholders
	2
	3
	4
	5
	Goal: The Public has Full Access to Key Decisions A. Identify location within each of the six (6) Planning Districts where meetings will be held.
	Location Date
	1
	2
	3
	4
	5
	6
	B. Record meeting attendance.
C.	Prepare and collect comment card at each meeting that identifies stakeholder
	association. Survey all calls received to identify stakeholder association.

D.	Record pe	ercent of meeting	participants	that	provide	oral	or written	comments	at the	end
of each	n meeting.	Record number	of phone calls	s rec	eived.					

Goal: Involvement Commences Early and is Continuing

A.	Identify	the	number	of	project	milestones	at	which	information	is	to	be	provided
Desc	cribe the in	form	ation to b	е рі	rovided.								
Miles	stone							Тур	e of Informat	ion			
1													
2													
3													
4													
5													

B. Maintain a list of participants/ meeting attendees and identify continuing attendance.

TABLE 2: SCHEDULE OF PUBLIC INVOLVEMENT EVENTS AND ACTIVITIES BY TASK

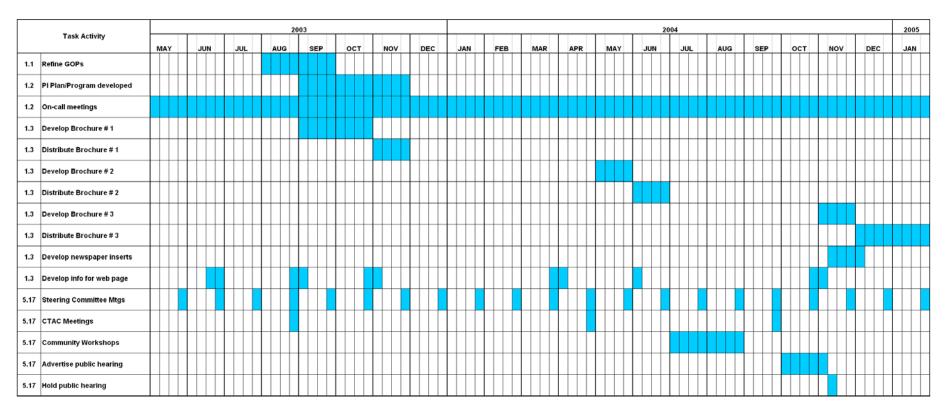


TABLE 3: SCHEDULE OF PUBLIC INVOLVEMENT EVENTS AND ACTIVITIES IN CHRONOLOGICAL ORDER

Task Activity		2003										2004											
		MAY	JUN	J	JUL	AUG	SEP	ост	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ост	NOV	DEC	JAN
1.2	On-call meetings																						
5.17	Steering Committee Mtgs																						
1.3	Develop info for web page																						
1.1	Refine GOPs																						
5.17	CTAC Meetings																						
1.2	PI Plan/Program developed																						
1.3	Develop Brochure # 1																						
1.3	Distribute Brochure # 1																						
1.3	Develop Brochure # 2																						
1.3	Distribute Brochure # 2																						
5.17	Community Workshops																						
5.17	Advertise public hearing																						
1.3	Develop Brochure # 3																						
1.3	Develop newspaper inserts																						
5.17	Hold public hearing																						
1.3	Distribute Brochure # 3																						

APPENDICES

- A. METROPOLITAN PLANNING ORGANIZATION (MPO) GOVERNING BOARD
- B. LONG-RANGE TRANSPORTATION PLAN STEERING COMMITTEE
- C. TRANSPORTATION PLANNING COUNCIL (TPC)
- D. COMMUNITY, BUSINESS, and EDUCATIONAL ORGANIZATIONS
- E. OTHER PUBLIC AGENCIES
- F. OTHER INTERESTED PARTIES
- G. CITIZEN TECHNICAL ADVISORY COMMITTEE (CTAC)
- H. TRANSPORTATION AESTHETICS REVIEW COMMITTEE (TARC)
- I. BICYCLE / PEDESTRIAN ADVISORY COMMITTEE (BPAC)

A. METROPOLITAN PLANNING ORGANIZATION (MPO) GOVERNING BOARD 11/10/03

Chairperson: Barbara M. Carey-Shuler, Ed.D., Miami-Dade County Commission-District 3

> Bruno A. Barreiro, Miami-Dade County Commission- District 5 Joe J. Celestin, City of North Miami

> Jose "Pepe" Diaz, Miami-Dade County Commission- District 12
> Manuel A. Diaz, Jr., City of Miami

Betty T. Ferguson, Miami-Dade County Commission- District 1 Shirley M. Gibson, City of Miami Gardens

Perla Hantman, Miami-Dade County School Board

Sally A. Heyman, Miami-Dade County Commission- District 4
William H. Kerdyk, Dade League of Cities
M. Ronald Krongold, Non-elected official

Joe A. Martinez, Miami-Dade County Commission- District 11 Raul L. Martinez, City of Hialeah

Jimmy L. Morales, Miami-Dade County Commission- District 7
Dennis C. Moss, Miami-Dade County Commission- District 9
Dorrin D. Rolle, Miami-Dade County Commission- District 2
Natacha Seijas, Miami-Dade County Commission- District 13
Darryl K. Sharpton- Miami-Dade County Expressway Authority
Jose Smith, City of Miami Beach

Katy Sorenson, Miami-Dade County Commission- District 8 Rebeca Sosa, Miami-Dade County Commission- District 6 Javier Souto, Miami-Dade County Commission- District 10

Non-voting members:

(FDOT District 6) John Martinez, P.E. Gary L. Donn, P.E.

B. LONG-RANGE TRANSPORTATION PLAN STEERING COMMITTEE (LRTPSC)

Michael Moore MPO Secretariat, Chairperson

Frank Baron, MPO Secretariat
Charles Blowers, Miami-Dade County Planning and Zoning Department
Jeff Cohen, Miami-Dade County Public Works Department
Bruce Coward, Miami-Dade County Department of Environmental Resources
Management

Wilson Fernandez. MPO Secretariat David Fialkoff, Miami-Dade County Transit Carl Filer, Florida Department of Transportation, PTO Randy Fox, Turnpike Enterprise Mario Garcia, Miami-Dade County Transit Sam Gonzalez, Miami-Dade Expressway Authority David Henderson, MPO Secretariat Marie Jarman, Tri-County Commuter Rail Authority Amelia Johnson, City of Miami Beach Henry Johnson, City of Miami Beach David Korros, Florida Department of Transportation District 6 Delfin Mollins, Miami-Dade Public Works Kent Rice, Turnpike Enterprise Carlos Roa, MPO Secretariat Manuel A. Rodriguez, Miami-Dade County Aviation Department Vivian Villamil, Miami-Dade County School Board Mark Woerner- Miami-Dade County Planning and Zoning Department

NON-VOTING MEMBERS

Ossama Al-Aschkar, Broward County MPO
Willie Duckworth, Citizens Transportation Advisory Committee
Christina Miskis, South Florida Regional Planning Council

ALTERNATES

Frank Baumann, Miami-Dade Planning & Zoning
Bob Cincotta, Miami-Dade Public Works
Bob Daniels, South Florida Regional Planning Council
Mayra Diaz, Miami-Dade Transit
Karen McGuire, FDOT, District 6
Lilia Medina, City of Miami
Jose A. Ramos, Miami-Dade Aviation Department

C. TRANSPORTATION PLANNING COUNCIL (TPC) 11/10/03

José-Luis Mesa, Chairperson

Gary Brown, Dade League of Cities
Fred H. Beckman, City of Miami Beach
Roosevelt Bradley, Miami-Dade Transit
Gary Donn, FDOT
Angela Gittens, Miami-Dade Aviation Dept.
Jorge Hernandez, City of Hialeah
John Martinez, FDOT

Diane O'Quinn Williams, Department of Planning of Zoning Bruce Offord, Florida Dept. of Environmental Protection Servando M. Parapar, Miami-Dade Expressway Authority John Renfrow, Dept. of Environmental Resource Mgmt. Ari Rivera, Miami-Dade Public Works Dept. Charles A. Towsley, Miami-Dade Seaport Vivian Villamil, Miami-Dade Public Schools Joe Giulietti, Tri-Rail / Regional Transportation Authority

D. COMMUNITY, BUSINESS, and EDUCATIONAL ORGANIZATIONS

Greater Miami Chamber of Commerce
Miami-Dade County League of Cities
Chamber South
Coral Gables Chamber of Commerce
Hialeah Business & Industry Chamber of Commerce
Doral Airport West Chamber of Commerce
North Dade Chamber of Commerce

E. OTHER PUBLIC AGENCIES

Federal Government

Federal Transit Administration Federal Highway Administration U.S. Environmental Protection Agency

State Government

Florida Department of Transportation- District VI
Florida Department of Transportation- Central Office
Florida Department of Transportation- Florida's Turnpike District
Florida Department of Environmental Protection- Southeast District
Florida Department of Health and Human Services- District II
Florida House of Representatives
Florida Senate

Regional and Local Agencies

Mayor's Office- Miami-Dade County
Miami-Dade County Expressway Authority
Downtown Development Authority
Port of Miami
Miami International Airport
Tri-Rail / Regional Transportation Authority
South Florida Regional Planning Council
Broward County MPO
Palm Beach County MPO
Miami-Dade County Public Schools
Miami-Dade Transit

Municipal Governments

City of Aventura
City of Doral
City of Hialeah
City of Homestead

City Of Sunny Isles Beach

City of Miami

City of Miami Shores
City of North Bay Village
City of Opa-Locka
City of South Miami

City of North Miami Beach

Town of Medley Town of Miami Lakes

Town of Bay Harbor Islands

Sunny Isles Beach Town of Medley Indian Creek Village City of Miami Gardens City of Coral Gables
City of Florida City
City of Hisland Cords

City of Hialeah Gardens
City of Miami Gardens
City of Key Biscayne
City of Miami Beach
City of Miami Springs
City of North Miami
City of Sweetwater
City of West Miami
Town of Golden Beach

Town of Surfside Village of Pinecrest Village of Palmetto Bay Village of Virginia Gardens

Village of Bal Harbor Village of El Portal

Village of Biscayne Park

F. OTHER INTERESTED PARTIES

County Attorney's Office
Development Impact Committee
Clerk of the Board
Center for Transportation Research
University of Florida
Miami-Dade County Historic Preservation Office
Art in Public Places
Office of Intergovernmental Coordination
Miami Parking System
Broward County Mass Transit Division
FPL

Asphalt Institute
Miami-Dade County Finance Department
Office of ADA Coordinator
Miami-Dade County Office of Consumer Services
Various Private Firms Interested in Transportation Issues in Miami-Dade County

G. CITIZENS TRANSPORTATION ADVISORY COMMITTEE (CTAC) 11/10/03

Frank Hernandez, Chairperson Mike Hatcher, First Chairperson Norman Wartman, Second Chairperson

Rolando Acosta

Joseph M. Corradino

Jose J. de Almagro

Carlos Diaz Padron

Willie Duckworth

Daniel Fils-Aime

Maurice Gan

Mac Glusgow

Peggy Hollander

Ramon Irigoyen

James Marshall

Christopher Morton

Mario Nuevo

Carline Paul

Emma Pringle

Ramon Ramos

Robert J. Ruiz

Paul Schwiep

Leonard Simkovitz

Rafael Suarez

Bernard Superstein

Lee Swerdlin

Alfredo C. Vega

John Westbrook

Naomi Wright

Andrea Young

Frank Zienal

H. TRANSPORTATION AESTHETICS REVIEW COMMITTEE (TARC)

Winsome Bowen, Chairperson, Bermello & Ajamil Danny Perez-Zarraga, Vice Chairperson Inty Bryon, City of Hialeah Rick Crooks, E.A.C. Consulting Jason A. Greene Melissa Hege Amy Kimball-Murley Clifford Kunde Steven Lefton Barry Miller, Savino & Miller Ana Maria Monte Flores, C3TS Bill Rosenberg Alfredo Sanchez Emmanual Uche

I. BICYCLE / PEDESTRIAN ADVISORY COMMITTEE

Ted Silver, Chairperson
Brett Bibeau
Shelia Boyce
Dr. Barry Burak
Brian Hannigan
Bruce Henderson
Amado Leon